

NOTICE OF 44TH (FORTY-FOURTH) ANNUAL GENERAL MEETING

Notice is hereby given that the 44th (Forty-Fourth) Annual General Meeting of the members of Eicher Motors Limited will be held on Thursday, August 20, 2026, at 4:30 PM Indian Standard Time (IST) through Video Conferencing/Other Audio Visual means to transact the following business:

ORDINARY BUSINESS:

1. To receive, consider and adopt the Audited Financial Statements (including Audited Consolidated Financial Statements) of the Company for the financial year ended March 31, 2026 together with the Reports of the Board of Directors and the Auditors thereon.
2. To declare a dividend of ₹ 82/- (Rupees Eighty Two only) per equity share of face value of ₹ 1/- each for the financial year ended March 31, 2026.
3. To appoint Mr. Siddhartha Vikram Lal (DIN: 00037645), who retires by rotation and being eligible, offers himself for re-appointment as a Director.

SPECIAL BUSINESS:

4. **To consider and approve the appointment of Mr. Vinod Kumar Aggarwal (DIN: 00038906) as Executive Vice-Chairman of the Company (in the capacity of Executive Director) with effect from May 21, 2026:**

In this regard, it is proposed to consider and if thought fit, to pass the following resolution as an **Ordinary Resolution**:

“RESOLVED THAT pursuant to the provisions of Section 152, 196 and 197 read with Schedule V and other applicable provisions of the Companies Act, 2013 and the rules made thereunder including the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, and the applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and subject to such other provisions as may be applicable and in respect of whom the Company has received a notice in writing in terms of Section 160(1) of the Companies Act, 2013, approval of the members be and is hereby accorded for appointment of Mr. Vinod Kumar Aggarwal (DIN: 00038906) as Executive Vice-Chairman of the Company (in the capacity of Executive Director), liable to retire by rotation, with effect from May 21, 2026 for a period of 3 years on terms and conditions as mentioned in the explanatory statement.

RESOLVED FURTHER THAT Board of Directors of the Company be and is hereby authorised to decide or modify the terms and conditions of appointment including alteration of such terms & conditions as it may deem appropriate in relation to the appointment of Mr. Vinod Kumar Aggarwal as Executive Vice-Chairman of the Company on the recommendations of Nomination & Remuneration Committee of the Company and in compliance with the applicable provisions of the Companies Act, 2013 including but not limited to Section 197 read with Section 198 and the rules made thereunder and other applicable laws.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorised to settle any question, difficulty or doubt, that may arise in giving effect to the aforesaid resolution including delegation of all or any of the powers conferred on it to any committee of Board of Directors and/or any other person as it deems fit and to do all such acts and take all such steps as may be considered necessary or expedient to give effect to the aforesaid resolution.”

5. **To consider and approve payment of remuneration to Mr. Vinod Kumar Aggarwal (DIN: 00038906) as Executive Vice-Chairman of the Company (in the capacity of Executive Director):**

In this regard, it is proposed to consider and if thought fit, to pass the following resolution as an **Ordinary Resolution**:

“RESOLVED THAT pursuant to the provisions of Section 196, 197, 198, Schedule V and other applicable provisions, if any, of the Companies Act, 2013 read with the rules made thereunder, including Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, and applicable provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, approval of the members be and is hereby accorded for payment of such remuneration to Mr. Vinod Kumar Aggarwal (DIN: 00038906) as Executive Vice-Chairman of the Company (in the capacity of Executive Director), for a term of 3 (three) years with effect from May 21, 2026, as detailed in the explanatory statement.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorised to settle any question, difficulty or doubt, that may arise in giving

effect to the aforesaid resolution including delegation of all or any of the powers conferred on it to any committee of Board of Directors and/or any other person as it deems fit and to do all such acts and take all such steps as may be considered necessary or expedient to give effect to the aforesaid resolution.”

6. To consider and approve Material Related Party Transactions between VE Commercial Vehicles Limited (VECV), Subsidiary of the Company, and Volvo Group India Private Limited, a related party of VECV:

In this regard, it is proposed to consider and if thought fit, to pass the following resolution as an **Ordinary Resolution**:

“RESOLVED THAT pursuant to Regulation 23(4) and such other applicable provisions, if any, of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 read with applicable provisions of the Companies Act, 2013, as amended, and other applicable laws/ statutory provisions, if any, Company’s Policy on Related Party Transactions and based on the approval of the Audit Committee and the Board, approval of the members of the Company be and is hereby accorded to the material related party transactions/ contracts entered into/ proposed to be entered into (whether individual transaction or transaction(s) taken together or series of transaction(s) or otherwise) as per the details provided in the explanatory statement between VE Commercial Vehicles Limited (“VECV”), an unlisted material subsidiary of the Company (related party of the Company) and Volvo Group India Private Limited (“VG IPL”), a related party of VECV on such terms and conditions as may be agreed between VECV and VG IPL, aggregating up to ₹ 4000 Crores (Rupees Four Thousand Crores Only), excluding taxes, during the financial year 2026-27 provided however, that the said transactions shall be carried out at an arm’s length basis and in the ordinary course of business of the respective companies.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorised to settle any question, difficulty or doubt, that may arise in giving effect to the aforesaid resolution including delegation of

all or any of the powers conferred on it to any committee of Board of Directors and/or any other person as it deems fit and to do all such acts and take all such steps as may be considered necessary or expedient to give effect to the aforesaid resolution.”

7. To consider and ratify remuneration of Cost Auditor payable for the financial year 2025-26:

In this regard, it is proposed to consider and if thought fit, to pass the following resolution as an **Ordinary Resolution**:

“RESOLVED THAT pursuant to the provisions of Section 148 and other applicable provisions, if any, of the Companies Act, 2013 read with the Rule 14 of the Companies (Audit and Auditors) Rules, 2014, as amended, remuneration payable to M/s. Jyothi Satish & Co., Cost Accountants (Firm registration No. 101197), appointed by the Board of Directors on the recommendation of the Audit Committee as Cost Auditor of the Company to conduct audit of the relevant cost records of the Company for the financial year 2025-26, amounting to ₹ 5,00,000/- (Rupees Five lakhs only), plus taxes as applicable and reimbursement of out of pocket expenses incurred in connection with the aforesaid audit be and is hereby ratified and confirmed.”

By order of the Board of Eicher Motors Limited

Atul Sharma

Company Secretary
Membership No. ACS 22763

Place: Gurugram, Haryana

Date: May 22, 2026

CIN: L34102DL1982PLC129877

Regd. Off: Office No. 1111, 11th Floor,

Ashoka Estate, Plot No. 24,

Barakhamba Road, New Delhi-110001

Phone: +91 11 41095173

Website: www.eichermotors.com

E-mail: investors@eichermotors.com

NOTES:

1. The Explanatory Statement pursuant to Section 102 of the Companies Act, 2013, which sets out details relating to Special Businesses to be transacted at the meeting, is annexed herewith and forms part of this Notice.
2. Details of Directors seeking appointment / re-appointment pursuant to Regulation 36(3) of SEBI (LODR) Regulations, 2015 and Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India:

Particulars	Description	Description
Name	Mr. Siddhartha Vikram Lal	Mr. Vinod Kumar Aggarwal
DIN	00037645	00038906
Age	52 Years	66 Years
Qualification	Mr. Siddhartha Lal is an alumnus of The Doon School and St. Stephen's College, Delhi University, holds a Master's Degree in Automotive Engineering from University of Leeds and completed his Mechanical Engineering from Cranfield University.	Mr. Vinod Kumar Aggarwal is a qualified Chartered Accountant and Cost and Management Accountant. He has completed his graduation from The Punjab University.
Experience (including expertise in specific functional area) / Brief Resume	Please refer to the Company's website: https:// www.eicher.in/bod for his detailed profile.	As provided in the explanatory statement. Please refer to the Company's website: https:// www.eicher.in/bod for his detailed profile.
Skills and Capabilities	Leadership, Corporate Governance, Finance & Accounts, Corporate Strategy, Engineering-technical Skills, Experience/ knowledge of Automobile Industry, Media, General Management, Public Relations and Information Technology	Leadership, Corporate Governance, Finance & Accounts, Corporate Strategy, Engineering-technical Skills, Experience/ knowledge of Automobile Industry, Treasury, Risk Management, Media, Legal, General Management, Public Relations and Information Technology
Date of first appointment on the Board	May 01, 2006	April 1, 2019
Directorships held in other companies	1. VE Commercial Vehicles Limited 2. Eicher Goodearth Private Limited 3. Eicher Goodearth India Private Limited 4. SST Holiday Homes Private Limited	1. VE Commercial Vehicles Limited, 2. Eicher Group Foundation
Resignations from the Listed Companies in the past three years	None	None
Memberships/ Chairmanships of committees of other companies	VE Commercial Vehicles Limited - Chairperson of Corporate Social Responsibility Committee	VE Commercial Vehicles Limited - Chairperson of Audit Committee and Nomination & Remuneration Committee
Number of Equity Shares held in the Company including shareholding as a beneficial owner	Mr. Siddhartha Lal holds 28,85,470 (1.05%) equity shares of face value of ₹ 1 each in the Company. He is part of Promoter & Promoter Group of the Company which in aggregate holds 13,45,64,944 equity shares of face value of ₹ 1 each in the Company constituting 49.06% of Company's total equity share capital	Mr. Vinod Kumar Aggarwal holds 15,000 equity shares of face value of ₹ 1 each in the Company.
Relationship between Directors and other KMPs inter-se	None	None
Number of meetings of the Board attended during the last financial year	Mr. Siddhartha Lal attended all 5 (Five) Board Meetings held during the financial year 2025-26.	Mr. Vinod Kumar Aggarwal attended 4 (four) out of the 5 (five) Board Meetings held during the financial year 2025-26.
Remuneration (including sitting fees, if any) last drawn in financial year 2025-26	For remuneration details, please refer Corporate Governance Report which is part of this Integrated Annual Report.	Mr. Vinod Kumar Aggarwal has not drawn any remuneration from Eicher Motors Limited during FY 2025-26.
Remuneration proposed to be paid	Within the threshold approved by the shareholders of the Company through Postal Ballot concluded on May 01, 2025. For remuneration details of FY 2025-26, please refer Corporate Governance Report which is part of this Integrated Annual Report.	As per the details provided under the resolution and explanatory statement for business item nos. 4 and 5.

Particulars	Description	Description
Terms and conditions of appointment/ Re-appointment	Mr. Siddhartha Lal was appointed as the Executive Chairman of the Company, with effect from February 13, 2025, for a period of 5 (Five) years. The terms and conditions remains the same as approved by the shareholders at the time of his appointment through resolutions passed on May 01, 2025.	As per the details provided under the resolution and explanatory statement for business item nos. 4 and 5

In terms of Section 152 of the Companies Act, 2013, Mr. Siddhartha Lal, Executive Chairman of the Company retires by rotation at this Annual General Meeting and being eligible, offers himself for re-appointment. The Board of Directors of the Company recommends his re-appointment. Mr. Siddhartha Lal and his relatives to the extent of their shareholding, if any, in the Company, may be deemed to be concerned or interested in the business item no. 3 of the Notice with regard to his re-appointment. Save and except the above, none of the Directors/Key Managerial Personnel of the Company/their relatives are, in any way, concerned or interested, financially or otherwise, in the Ordinary Business as set out under item no. 3 of the Notice. Further, details of the appointment of Mr. Vinod Kumar Aggarwal has been set out in the explanatory statement to item no. 4 & 5 of this notice.

3. Detail of payments made to Statutory Auditors and its network firms by the Company and its subsidiaries during the financial year 2025-26 is provided under para 12.13 of the Corporate Governance Report.
4. Ministry of Corporate Affairs has vide its General Circulars No. 20/2020 dated May 5, 2020 read with General Circular No 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, 02/2021 dated January 13, 2021, 19/2021 dated December 8, 2021, 21/2021 dated December 14, 2021, 02/2022 dated May 05, 2022, 10/2022 dated December 28, 2022, 9/2023 dated September 25, 2023, 09/2024 dated September 19, 2024 and 03/2025 dated September 22, 2025 (collectively referred to as **"MCA Circulars"**) has permitted holding of the Annual General Meeting of companies through Video Conferencing or Other Audio Visual Means (**"Video Conferencing / OAVM"**), in accordance with the framework provided in the above circulars till further orders, without physical presence of the Members at a common venue.
5. In compliance with applicable provisions of the Companies Act, 2013 ("the Act") read with the MCA Circulars and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), the 44th Annual General Meeting of the Company is being conducted through Video Conferencing/OAVM (hereinafter referred to as **"AGM"**). In accordance with the Secretarial Standard-2 on General Meeting issued by the Institute of Company Secretaries of India (ICSI) read with Guidance/Clarification note dated April 15, 2020 issued by ICSI, the proceedings of the AGM shall be deemed to be conducted at the Registered Office of the Company which shall be the deemed venue of the AGM.
6. Generally, a member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote on a poll instead of himself and the proxy need not be a member of the Company. Since this AGM is being held through Video Conferencing / OAVM pursuant to the MCA Circulars, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the AGM and the Proxy Form, Attendance Slip and Route Map are not annexed hereto.
7. Pursuant to the provisions of Section 91 of the Companies Act, 2013 and SEBI (LODR) Regulations, 2015, the Company has fixed Friday, July 31, 2026 as the 'Record Date' for the purpose of determining the members eligible to receive dividend for the financial year 2025-26, if approved by the shareholders.
8. The dividend, if approved by the shareholders shall be paid in the following manner:
 - a) To all Beneficial Owners in respect of shares held in dematerialised form as per the data made available by the National Securities Depository Limited (NSDL) and the Central Depository Services (India) Limited (CDSL) as of the close of business hours on Friday, July 31, 2026;
 - b) To all Members in respect of shares held in physical form as at the close of business hours on Friday, July 31, 2026.
9. Pursuant to the amendments as per the Income Tax Act, 2025 ("the IT Act"), dividend income is taxable in the hands of the shareholders and the Company is required to deduct tax at source ("TDS") from dividend paid to the Members at prescribed rates in the IT Act. To enable the Company to comply with the TDS requirements, Members are requested to complete and / or update their Residential Status, Income Tax PAN, Category as per the IT Act with their Depository Participants or in case shares are held in physical form, with the Company's Registrar & Share Transfer Agent. For details, Member may refer to the "Communication on TDS on Dividend" appended to this Notice of 44th AGM.

10. a) The amount of dividend remaining unpaid or unclaimed for a period of 7 (seven) years from the due date is required to be transferred to the Investor Education and Protection Fund Authority (IEPF Authority), constituted by the Central Government. The Company, accordingly, has transferred the unpaid and unclaimed dividend for financial year upto 2017-18 to the IEPF Authority within the stipulated time period.

Members who have not encashed their dividend pertaining to the financial year 2018-19 (April 2018 – March 2019) and onwards are advised to write to the Registrar & Share Transfer Agent of the Company immediately for claiming dividends declared by the Company.

- b) As at March 31, 2026, the Company has transferred 26,15,845 equity shares of face value of ₹ 1 each (0.95% of total share capital) on which dividend remained unclaimed or unpaid for a period of seven consecutive years or more, belonging to 3479 shareholders, to the IEPF Authority within the specified time pursuant to the provisions of Sections 124 and 125 of the Companies Act, 2013 ("the Act") read with Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, as amended ("the Rules"). Subsequent to the transfer of these shares to the IEPF Authority, several concerned shareholders have successfully reclaimed their shares back by filing Form IEPF-5 and following the due process. The said requirement of transfer of shares, does not apply to shares in respect of which there is a specific order of Court, Tribunal or Statutory Authority, restraining any transfer of the shares.

Any person whose share(s)/ unpaid dividend has been transferred to the IEPF Authority may claim the share(s)/ dividend from the IEPF Authority pursuant to the said Act and the Rules by submitting an online application in Form IEPF-5 available on the website www.mca.gov.in. Simultaneously, claimant shall be required to submit a copy of Form IEPF-5 submitted with IEPF Authority duly signed and accompanied by all requisite documents to the Company at its registered office address at Office No. 1111, 11th Floor, Ashoka Estate, Plot No. 24, Barakhamba Road, New Delhi-110001, in an envelope marked as "Claim for refund from IEPF Authority" for verification. Shareholders are requested to go through the provisions of said Act and the Rules and also the information provided on the website www.iepf.gov.in. Shareholders may also write to the Company or its Registrar & Share Transfer Agent for any further information/ clarification in this regard.

11. The Securities and Exchange Board of India (SEBI) has mandated furnishing of PAN, specimen signature, KYC details (i.e., Postal Address with Pin Code, email address, mobile number and bank account details) and nomination details by holders of physical securities. In terms of SEBI circular no. SEBI/HO/MIRSD/MIRSD-PoD-1/P/CIR/2023/37 dated March 16, 2023, the Company had sent communications to all its members holding shares in physical form to provide the aforesaid details.

Further, any service request or grievance received from the Member will not be processed until the aforesaid details/ documents are provided to Registrar & Share Transfer Agent i.e. MUFG Intime India Private Limited (Formerly Known as Link Intime India Pvt. Ltd.) at C-101, 247 Park, LBS Marg, Vikhroli (West), Mumbai-400083 or uploaded at portal of MUFG Intime India Private Limited, Registrar & Share Transfer Agent of the Company at <https://web.in.mpms.mufg.com/KYC/index.html> and shall be eligible for any payment including dividend, interest or redemption in respect of such folios, only through electronic mode with effect from April 01, 2024 upon complying with the requirements as aforesaid. Relevant details and forms prescribed by SEBI in this regard are available on the website of the Company also at <https://www.eicher.in/investor-service-request>. Members holding shares in electronic form are requested to submit the PAN, KYC details to their Depository Participants with whom they are maintaining their demat accounts.

12. To prevent fraudulent transactions, members are advised to exercise due diligence and notify the Company of any change in address of any member as soon as possible. Members who are holding shares in physical forms are requested to notify changes in their respective address/ Bank Mandate/National Electronic Clearing Service (NECS) details, if any, to Company's Registrar & Share Transfer Agent in the manner prescribed in para 11 above. Beneficial owners holding shares in electronic form are requested to intimate change in address/ Bank Mandate/ National Electronic Clearing Service (NECS) details, if any, to their respective Depository Participants (DP).
13. Pursuant to the provisions of Section 72 of the Companies Act 2013, a member(s) holding shares in physical form may nominate, in the prescribed Form SH-13, a person to whom all the rights in the shares shall vest in the event of death of the sole holder or all the joint holders. Member(s) holding shares in physical form may write to the Company/ Registrar & Share Transfer Agent for this facility in the manner prescribed under para 11 above. Member(s) holding shares in demat form may contact their respective Depository Participant for availing this facility.
14. As per SEBI norms, all requests for transfer of securities shall be processed only in dematerialised form. In addition, SEBI has vide its circular no. SEBI/HO/MIRSD/

MIRSD_RTAMB/P/CIR/2022/8 dated January 25, 2022 and Circular No. HO/38/13/(3)2026-MIRSD-POD/1/3763/2026 dated January 30, 2026, has mandated to issue the securities in dematerialized form only while processing the service request received in the nature of (i) Issue of duplicate securities certificate, (ii) Claim from Unclaimed Suspense Account, (iii) Renewal / Exchange of securities certificate, (iv) Endorsement, (v) Sub-division / Splitting of securities certificate, (vi) Consolidation of securities certificates/folios, (vii) Transmission and (viii) Transposition. In light of this, members holding shares in physical form are requested to consider converting their holdings to dematerialized form. Further, SEBI vide its Circular dated January 30, 2026 with effect from April 2, 2026, has dispensed with the requirement of issuance of letter of confirmation for effecting direct credit of securities to the dematerialized account of investors. Letter of Confirmation issued before April 2, 2026, may be submitted by the investors to Depository Participant for dematerialization within 120 days from the date of issuance of Letter of Confirmation. Members can contact the Company or its Registrar & Share Transfer Agent i.e. MUFG Intime India Private Ltd., for any clarifications required in this regard.

15. Members holding shares in physical form, in identical order of names, in more than one folio are requested to send to the Company or its Registrar & Share Transfer Agent the details of such folios together with the share certificates for consolidating their holdings in one folio.
16. SEBI vide circular nos. SEBI/HO/OIAE/OIAE_IAD-1/P/CIR/2023/131 dated July 31, 2023 and SEBI/HO/OIAE/OIAE_IAD-1/P/CIR/2023/135 dated August 4, 2023 read with master circular no. SEBI/HO/OIAE/OIAE_IAD-1/P/CIR/2023/145 dated August 11, 2023, had issued guidelines towards an additional mechanism for investors to resolve their grievances by way of Online Dispute Resolution ('ODR') through a common ODR portal. Pursuant to above-mentioned circulars, post exhausting the option to resolve their grievance with the Company/its Registrar and Share Transfer Agent directly and through existing SCORES platform, the investors can initiate dispute resolution through the ODR Portal (<https://smartodr.in/login>). The details are available on the website of the Company under "Investors" Section. Further, the Company had published newspaper advertisement on September 22, 2023 to bring the provisions of the circular to the notice of the investors (https://nsearchives.nseindia.com/corporate/EICHERMOT_22092023155211_EMLIntimationtoInvestorsNewspaperPublicationforODRMechanismSigned.pdf).
17. The Register of Directors & Key Managerial Personnel and their shareholding, maintained under Section 170 of the Companies Act, 2013, Register of Contracts or

Arrangements in which Directors are interested under Section 189 and any other document referred in the notice of this Annual General Meeting will be made available for inspection by members of the Company, up to the date of the Annual General Meeting, basis email request received on investors@eichermotors.com. Certificate(s) from the Secretarial Auditors of the Company certifying that Employee Stock Option Plan, 2006 and Restricted Stock Units Plan, 2019 are being implemented in accordance with the SEBI (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 will be available for inspection on the website of the Company under "Investors" Section on the date of Annual General Meeting.

ELECTRONIC DISPATCH OF ANNUAL REPORT AND PROCESS FOR REGISTRATION OF EMAIL ID FOR OBTAINING COPY OF ANNUAL REPORT:

18. Pursuant to Sections 101 and 136 of the Companies Act, 2013 read with the relevant rules made thereunder and Regulation 36 of the SEBI (LODR) Regulations, 2015 read with the aforesaid MCA circulars, Notice of the AGM along with the Annual Report for the financial year ended on March 31, 2026, are being sent only through electronic mode to members whose e-mail address is registered with the Company or with the Depository Participant(s). The aforesaid Notice and Annual Report has been uploaded on the website of the Company i.e. www.eichermotors.com, the same can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited at www.bseindia.com and National Stock Exchange of India Limited at www.nseindia.com and are also available on the website of NSDL (agency providing the remote e-Voting facility) at www.evoting.nsdl.com. Further, in terms of the SEBI (LODR) (Third Amendment) Regulations, 2024, for those members whose email ids are not registered, a letter providing the web-link, including the exact path, where complete details of the Annual Report is available is being sent via registered post. The hard copy of the Annual Report will be dispatched to those members who ask for the same.

PROCEDURE TO RAISE QUESTIONS / SEEK CLARIFICATIONS:

19. As the AGM is being conducted through Video Conferencing, for the smooth conduct of proceedings of the AGM, members are encouraged to express their views/send their queries related to Annual Report or any other matter concerning the Company in advance on the email id AGM@eichermotors.com, from their registered email address, mentioning their name, folio number/DP ID-Client ID, as applicable and mobile number. Questions that will be received by the Company



by Monday, August 17, 2026 upto 5.00 p.m. IST shall only be considered and responded during the AGM.

- 20.** Members who would like to express their views or ask questions during the AGM may register themselves as a speaker by sending a request in advance on the email id **AGM@eichermotors.com**, from their registered email address, mentioning their name, folio number/DP ID-Client ID, as applicable and mobile number by Friday, August 14, 2026 upto 5.00 p.m. Please note that only those shareholders who have registered themselves as a speaker in advance will only be allowed to express their views/ask questions during the meeting.
- 21.** The Company reserves the right to restrict the number of questions/queries/clarifications to be addressed at the AGM and restrict the number of speakers, as appropriate, for smooth conduct of the AGM.

PROCEDURE FOR JOINING THE AGM THROUGH VIDEO CONFERENCING:

- 22.** Members will be provided with a facility to attend the AGM through the NSDL e-Voting system. Members may access by following the steps mentioned below for **Access to NSDL e-Voting system**. After successful login, members can access the link placed under **“Join General meeting”** menu against Company name to attend AGM. The link will be available in Member login where the EVEN- 140292 of the Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in this notice.
- 23.** Members are encouraged to join the Meeting through laptops/desktops for better experience. Further, members are requested to use Internet with a good speed for better experience.
- 24.** Please note that participants connecting from mobile devices or tablets or through laptops/ desktops connecting via mobile hotspot may experience audio/ video loss due to fluctuation in their respective network. It is therefore recommended to use stable Wi-Fi or LAN connection for better experience.
- 25.** The members can join the AGM through Video Conferencing from 04:00 p.m. (IST) by following the procedure mentioned in this Notice.
- 26.** Institutional Investors are encouraged to attend and vote at the AGM through Video Conferencing. In case any Institutional Investor faces any issue in participating in AGM, they can write to **AGM@eichermotors.com**.
- 27.** Members who need assistance for participating in the AGM, can contact Ms. Pallavi Mhatre, Senior Manager, NSDL at **evoting@nsdl.com** or at telephonic number 022 - 4886 7000.
- 28.** Members attending the AGM through Video Conferencing will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.

INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING ARE AS UNDER:

- 29.** In compliance with the provisions of Section 108 of the Companies Act, 2013, Rule 20 of the Companies (Management and Administration) Rules, 2014 as amended and Regulation 44 of SEBI (LODR) Regulations, 2015, the Company is pleased to provide members facility to exercise their right to vote on business items to be transacted at the 44th Annual General Meeting by electronic means. The facility of casting the votes by the members using an electronic voting system (“remote e-voting”) will be provided by National Securities Depository Limited (NSDL).
- 30.** Pursuant to SEBI (LODR) Regulations, 2015 and such other provisions as may be applicable, the Company had fixed August 13, 2026 as cut-off date for determining the Members who shall be entitled to vote through remote e-voting or through e-voting on the day of AGM. The remote e-voting period commences on August 17, 2026 (9:00 a.m. IST) and ends on August 19, 2026 (5:00 p.m. IST). During this period members of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date of August 13, 2026, may cast their vote by remote e-voting. The remote e-voting module shall be disabled by NSDL for voting thereafter. Once the vote on a resolution is cast by a member, the member shall not be allowed to change it subsequently. A person who is not a member as on the cut-off date should treat this notice for information purpose only.
- 31.** The details of the process and manner for remote e-voting are as under:

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of “Two Steps” which are mentioned below:

Step 1: Access to NSDL e-Voting system

Step 2: Cast your vote electronically and join virtual meeting on NSDL e-Voting system

Details on Step 1 are mentioned below:**A) Login method for remote e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode**

In terms of SEBI circular dated December 9, 2020 on “e-Voting facility provided by Listed Companies”, e-Voting process has been enabled to all the individual demat account holders, by way of single login credential, through their demat accounts / websites of Depositories / DPs in order to increase the efficiency of the voting process. Individual demat account holders would be able to cast their vote without having to register again with the e-Voting service provider (ESP) thereby not only facilitating seamless authentication but also ease and convenience of participating in e-Voting process.

Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	A. OTP Based Login - For OTP based login click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. - Enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. - Enter the OTP received on your registered email id/mobile number and click on login. - After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-voting page. - Click on Company name i.e. Eicher Motors Limited or e-voting service provider i.e. NSDL and you will be redirected to e-voting website of NSDL for casting your vote during the remote e-voting period or joining virtual meeting and voting during the meeting.
	B. NSDL IDeAS facility <i>If you are already registered, follow the below steps:</i> - Visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com/ either on a Personal Computer or on a mobile. - Once the home page of e-Services is launched, click on the “Beneficial Owner” icon under “Login” which is available under “IDeAS” section. - A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. - Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. - Click on the Company name or e-Voting service provider - NSDL and you will be redirected to NSDL e-Voting website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.
	<i>If you are not registered, follow the below steps:</i> - Option to register is available at https://eservices.nsdl.com. - Select “Register Online for IDeAS” Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp - Please follow steps given in points 1-5.
	C. e-Voting website of NSDL - Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. - Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. - After successful authentication, you will be redirected to NSDL website wherein you can see e-Voting page. Click on the Company name or e-Voting service provider i.e NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Type of shareholders	Login Method
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D. e-Voting mobile application of NSDL

Shareholders/ Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience.

NSDL Mobile App is available on



Individual Shareholders holding securities in demat mode with CDSL	1.	Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi / Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then use your existing my easi username & password.
	2.	After successful login the Easi/Easiest user will be able to see the e-Voting option for eligible companies where the e-voting is in progress as per the information provided by company. On clicking the e-voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly.
	3.	If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option.
	4.	Alternatively, the user can directly access e-Voting page by providing demat Account Number and PAN from a link in www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the demat Account. After successful authentication, user will be provided links for the respective ESP i.e. NSDL where the e-Voting is in progress.
Individual Shareholders (holding securities in demat mode) login through their depository participants	1.	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility.
	2.	Once logged-in, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature.
	3.	Click on the Company name or e-Voting service provider-NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & e-Voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at above mentioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below:

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the Company For example if folio number is 001*** and EVEN is 140292 then user ID is 140292001***

5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
 - c) How to retrieve your 'initial password'?
 - i. If your email ID is registered in your demat account or with the Company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
 - ii. If your e-mail ID is not registered, please follow steps mentioned under Para 11 of these foregoing notes.

6. If you are unable to retrieve or have not received the “Initial password” or have forgotten your password:
 - (a) Click on **“Forgot User Details/Password?”** (If you are holding shares in your demat account with NSDL or CDSL) option available on <https://www.evoting.nsdl.com>.
 - (b) Click on **“Physical User Reset Password?”** (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - (c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - (d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to “Terms and Conditions” by selecting on the check box.
8. Now, you will have to click on “Login” button.
9. After you click on the “Login” button, Home page of e-Voting will open.

Details on Step 2 are mentioned below:

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies “EVEN” in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select EVEN- 140292 of Company for casting your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on “Video Conferencing/OAVM” link placed under “Join General Meeting”.
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on “Submit” and also “Confirm” when prompted.
5. Upon confirmation, the message “Vote cast successfully” will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

THE INSTRUCTIONS FOR MEMBERS FOR E-VOTING ON THE DAY OF THE AGM ARE AS UNDER:

- 32.** The procedure for e-Voting on the day of the AGM is same as mentioned above for remote e-voting.
- 33.** A person, whose name is recorded in the register of members or in the register of beneficial owners maintained by the depositories as on the cut-off date only shall be entitled to avail the facility of remote e-voting or e-voting at the AGM or participating in AGM. Only those members, who have not casted their vote on the resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system at the AGM. Members who

have voted through remote e-Voting will also be eligible to attend the AGM, however, they will not be eligible to vote again at the AGM.

- 34.** The details of the person who may be contacted for any grievances connected with the facility for e-voting on the day of the AGM shall be the same person mentioned for remote e-voting and/or AGM through Video Conferencing under Para 27 of these foregoing notes.

35. GENERAL GUIDELINES FOR SHAREHOLDERS FOR VOTING:

- (a) Corporate entities/other entities including Institutional shareholders (i.e. other than individuals etc.) are requested to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority

- letter etc. with attested specimen signature of the duly authorised signatory(ies) who are authorised to attend the AGM and to vote through remote e-voting or e-voting at the AGM, to the Scrutinizer by e-mail to vijay.gupta@vkgnassociates.com with a copy marked to evoting@nsdl.com, AGM@eichermotors.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.
- (b) It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
- (c) In case of any queries related to voting, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on toll free no.: 022 - 4886 7000 or send a request at evoting@nsdl.com.
- (d) The voting rights of members shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date of August 13, 2026. In case of joint holders, only such joint holder who is higher in the order of names will be entitled to attend AGM through Video Conferencing and vote.
- (e) Any person, who acquires shares of the Company and become member of the Company after sending of the notice and holding shares as of the cut-off date i.e. August 13, 2026, may obtain the login ID and password by sending a request at evoting@nsdl.com and AGM@eichermotors.com. However, if a member is already registered with NSDL eservices i.e. IDEAS, he can log-in at <https://eservices.nsdl.com/> with his existing IDEAS login. If the member forgets his password, he can reset his password by using above instructions for remote e-voting.
- 36.** Mr. Vijay Gupta, Practicing Chartered Accountant, or in his absence, Mr. Akshay Kakkar, Practicing Company Secretary, shall act as the Scrutinizer(s) to scrutinise the e-voting and remote e-voting process in a fair and transparent manner.
- 37.** During the 44th AGM, the Chairman, after submitting response to the questions raised by the members in advance, shall formally propose to the members participating through Video Conferencing facility to vote on the business items as set out in the Notice of the 44th AGM through the e-Voting system. After the Members participating through Video Conferencing Facility, eligible to cast votes, have casted their votes, the e-Voting will be closed and the AGM shall stand concluded.
- 38.** The Scrutinizer shall after the conclusion of the 44th Annual General Meeting, unblock the votes cast through remote e-voting and e-voting held at the AGM in the presence of at least two witnesses not in the employment of the Company and shall make a consolidated scrutinizer's report within the prescribed time, of the total votes cast in favour or against, if any, and submit the report to the Chairman or a person authorised by him in writing, who shall countersign the same and declare the result of the voting forthwith.
- 39.** Results of voting shall be declared within 2 working days of conclusion of the meeting. The results along with the Scrutinizers' report would be intimated to the Stock Exchanges where securities of the Company are listed, Depositories and Registrar & Share Transfer Agent and will be displayed on the Company's website www.eichermotors.com and on the website of NSDL www.evoting.nsdl.com.

By order of the Board of Eicher Motors Limited

Atul Sharma

Company Secretary
Membership No. ACS 22763

Place: Gurugram, Haryana
Date: May 22, 2026

CIN: L34102DL1982PLC129877
Regd. Off: Office No. 1111, 11th Floor,
Ashoka Estate, Plot No. 24,
Barakhamba Road, New Delhi-110001
Phone: +91 11 41095173
Website: www.eichermotors.com
E-mail: investors@eichermotors.com



EXPLANATORY STATEMENT PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013

Item no. 4 & 5:

Appointment of Mr. Vinod Kumar Aggarwal as Executive Vice Chairman and payment of remuneration

Mr. Vinod Kumar Aggarwal (DIN: 00038906) was appointed as the Non-Executive Non-Independent Director of the Company by the shareholders at the 37th Annual General Meeting held on August 1, 2019, for a period of five years with effect from April 1, 2019, pursuant to the provisions of Sections 149, 152 and all other applicable provisions of the Companies Act, 2013 ("the Act") read with Companies (Appointment and Qualification of Directors) Rules, 2014 and the applicable provisions of the SEBI (LODR) Regulations, 2015, ('SEBI Listing Regulations') and Articles of Association of the Company. Thereafter, he was reappointed as Non-Executive Non-Independent Director for another term of five years with effect from April 1, 2024 by the shareholders at their 41st Annual General Meeting held on August 23, 2023. Following the changes in the Company's Board in February 2025, including the appointment of Mr. Siddhartha Lal as the Executive Chairman, Mr. Vinod Kumar Aggarwal was appointed as the Non Executive Vice Chairman of the Company with effect from February 13, 2025.

Mr. Vinod Kumar Aggarwal was concurrently working as the Managing Director & CEO of VE Commercial Vehicles Ltd (VECV), Company's joint venture with AB Volvo. After leading VECV for around 16 years, initially as CEO and thereafter as CEO and Managing Director till March 31, 2026, Mr. Vinod Kumar Aggarwal was appointed as the Non Executive Chairman of VECV (as a nominee of Eicher Motors Limited) with effect from April 1, 2026 for a period of 3 years. VECV is a large size commercial vehicles Company with revenues of around ₹ 26,400 Crore and achieved sales of 1,00,000+ vehicles in the FY 2025-26. The Company owns 54.4% shareholding in VECV. VECV is a very important part of the Company and is integral to the Company's strategic objectives and future growth. With the recent change in the leadership at VECV and appointment of a new Managing Director and CEO from April 1, 2026, Mr. Aggarwal's role as VECV Board Chairman is very strategic, ensuring continuous guidance of VECV management and smooth transition.

The Company is also working towards setting up a new joint venture in financial services with AB Volvo, which will act as a captive financing arm for VECV and Company products, in addition to financing Volvo products. The Company will invest upto ₹ 750 Crore in the said joint venture entity for 50% shareholding. Pursuant to the terms of the Joint Venture Agreement signed by the Company, the CEO of the Joint Venture will be nominated by Volvo group, who will have the powers to run the day to day business and operations of

the Joint Venture. At the same time, in order to maintain a supervision on the affairs of the Joint Venture, the Company reserves the right to appoint a Lead Director/ Managing Director of the proposed Joint Venture. The Lead Director/ Managing Director will not be involved in the day to day business and operations of the Joint Venture but will have broad supervisory powers. The Company intends to nominate Mr. Vinod Kumar Aggarwal as the Lead Director/ Managing Director of the proposed Joint Venture. Setting up this new business in financial service is a strategic step which requires close supervision specially in the initial years and Mr. Aggarwal will play a very important role in building a strong foundation for the Joint Venture. For more details of the proposed Joint Venture in financial services, please refer to the Public Disclosure filed by the Company at <https://www.bseindia.com/xml-data/corpfiling/AttachHis/7e7cf1f2-9732-4325-8029-978df32aa8cd.pdf>

Thus, Mr. Vinod Kumar Aggarwal will play an important strategic role as Executive Vice Chairman of the Company which will include:

- 1) Taking the lead in protecting, representing and overseeing the Company's interest in VECV, currently as Chairman of VECV and also the lead director from the Company on the VECV Board and various sub-committees.
- 2) Taking the lead in protecting, representing and overseeing the Company's interest in the proposed new JV in Financial Services as Lead Director/Managing Director (supervisory role as agreed between the partners), representing the Company on the Joint Venture Board and various sub-committees.
- 3) To monitor performance of VECV and proposed new Joint Venture in Financial Services and report back the performance to the Company's Board.
- 4) To manage and maintain strong relationship with Volvo Group, the Company's Joint Venture partner in VECV and proposed new Joint Venture for Financial Services.
- 5) To play an advisory role in evaluating any Merger & Acquisition opportunities or to lead projects or take up special assignments as required by the Chairman of the Company from time to time.
- 6) Overseeing Treasury investments of the Company and controls on the same.
- 7) Assist the Chairman of the Company on Corporate Governance matters relating to the Company.

- 8) Representing the Company in external forums and industry associations like SIAM/CII or other Govt agencies as required from time to time.
- 9) Conducting the proceedings of Board and shareholders meetings of the Company in the absence of the Chairman.

The Nomination and Remuneration Committee and the Board of the Company, after taking into consideration the extensive experience of Mr. Vinod Kumar Aggarwal in automobile and commercial vehicle industry, his expertise in the area of general management, corporate strategy, corporate governance, treasury, finance & accounts, risk management among others, his leadership skills, knowledge & time commitment towards the affairs of the Company and considering his role as explained above, approved his appointment as the Executive Vice-Chairman of the Company (in the capacity of Executive Director), liable to retire by rotation with effect from May 21, 2026 for a period of three years and recommended the same to the shareholders for approval. Mr. Vinod Kumar Aggarwal will not be a whole time key managerial personnel of the Company under section 203(1) of the Companies Act, 2013.

Brief Profile:

Mr. Vinod Kumar Aggarwal is an industry veteran with an experience of 45 years, out of which 43 years has been with Eicher Group. In his long and successful career with Eicher, spanning over four decades, Mr. Vinod Kumar Aggarwal has held several management positions including being the Chief Financial Officer of the Eicher Group from 2005-2009 and President of Eicher Trucks and Buses. After leading VE Commercial Vehicles Limited ("VECV") (Company's joint venture with AB Volvo) for around 16 years, initially as CEO and thereafter as CEO and Managing Director, Mr. Vinod Kumar Aggarwal was appointed as the Non Executive Chairman of VECV (as a nominee of Eicher Motors Limited) with effect from April 1, 2026.

Over the years, Mr. Vinod Kumar Aggarwal has won several awards for his contributions to the Indian Commercial Vehicle industry including "CV Man of the Year" twice in 2019 and 2014, "Best CEO - Medium and Heavy Duty truck makers" in 2016 by World Auto Forum, "Hall of Fame 2015" by Manufacturing Today, 'Automotive Hall of Fame 2019' by The Economic Times, 'Lifetime Achievement Award' at the Apollo CV Awards 2025, CEO of the Year 2025 (Automotive) by ET Now, The Arjun Vaswani Founders' Leadership Award 2026 and Life Time Achievement Award by Time Drive in 2026.

Mr. Vinod Kumar Aggarwal is the Past President of both the Society of Indian Automobile Manufacturers (SIAM) and the Automotive Skills Development Council (ASDC). He is on the Board of the Company since April 1, 2019 as Non Executive Director. He was appointed as Non Executive Vice Chairman of the Company with effect from February 13, 2025. Mr. Aggarwal is a Commerce graduate from Punjab University and is a fellow member of the Institute of Chartered Accountants of India (FCA) and an associate member of Institute of Cost Accountants of India (CMA).

Remuneration:

The Shareholders are informed that up until March 31, 2026, Mr. Vinod Kumar Aggarwal was drawing remuneration from VE Commercial Vehicles Limited (VECV) as its Managing Director and CEO, and no remuneration had been paid to him from Eicher Motors Limited.

Effective April 1, 2026, in his new role as Non Executive Chairman of VECV, he is not drawing any remuneration from VECV and no remuneration is proposed to be paid to him for the position of Lead Director/ Managing Director in the proposed Joint Venture in Financial services.

Pursuant to the appointment of Mr. Vinod Kumar Aggarwal as Executive Vice Chairman (in the capacity of Executive Director) of the Company with effect from May 21, 2026 and considering his role and responsibilities as mentioned above, the Board of Directors of the Company at its meeting held on May 21, 2026, after taking into consideration the recommendation of the Nomination and Remuneration Committee, approved the following remuneration for Mr. Vinod Kumar Aggarwal with effect from May 21, 2026:

- 1) **Fixed Remuneration:** ₹ 4.50 Crore (Rupees Four Crore Fifty Lakhs) per annum;
- 2) **Grant of Restricted Stock Units ("RSU") OR Employee Stock Option ("ESOP"):** Equivalent of ₹ 1.50 Crore (Rupees One Crore Fifty Lakhs) per annum (Cost to the Company of stock options granted based on independent valuation and does not represent perquisite value at the time of exercise). Grant of such stock options shall be on the terms and conditions as may be decided by the Nomination & Remuneration Committee and the Board from time to time. For the first year of appointment, 2,187 RSU Units as per the Restricted Stock Units Plan, 2019 of the Company have been granted to Mr. Vinod Kumar Aggarwal. The RSU's granted will vest at the end of 3 years from May 21, 2026 and the Exercise Price shall be the face value of shares i.e. ₹ 1/- per unit.
- 3) **Other Benefits:** A Company provided and maintained car and coverage under insurance as per Company's policies.

The Board of Directors of the Company, based on the recommendation of the Nomination & Remuneration Committee, may make such changes in the remuneration of Mr. Vinod Kumar Aggarwal as it may deem appropriate, provided his annual remuneration shall not exceed the remuneration mentioned under (1), (2) and (3) above.

The appointment and remuneration of Mr. Vinod Kumar Aggarwal is in compliance with the provisions of Sections 196, 197, 198, the rules made thereunder and other relevant and applicable provisions, if any, of the Act and the Articles of Association of the Company and SEBI (LODR) Regulations, 2015. Besides the remuneration proposed herein, Mr. Vinod Kumar Aggarwal does not have any other pecuniary relationship with the Company.

The Company has, in terms of Section 160(1) of the Act, received a notice in writing from a member, proposing appointment of Mr. Vinod Kumar Aggarwal as a Executive Director of the Company. With said appointment, the term of Mr. Vinod Kumar Aggarwal as Director will be upto May 20, 2029. Mr. Vinod Kumar Aggarwal is not disqualified from being appointed as a Director in terms of Section 164 of the Act and has given his consent for the proposed appointment. In the opinion of the Board of Directors, Mr. Vinod Kumar Aggarwal fulfils the conditions specified in the Act and the SEBI (LODR) Regulations, 2015 for appointment as Executive Director of the Company, subject to approval of shareholders of the Company.

Mr. Vinod Kumar Aggarwal's appointment as Executive Vice Chairman in the capacity of Executive Director can be terminated by either party by giving 3 months' written notice provided that the Company shall have the option to pay salary in lieu of notice for the full period of 3 months or for such period by which such notice falls short of 3 months. Mr. Vinod Kumar Aggarwal is not part of the Promoter group of the Company. He is not holding any Directorship in any other listed Company and holds committee position as Chairman of Audit Committee and Nomination & Remuneration Committee of VE Commercial Vehicles Limited. Mr. Vinod Kumar Aggarwal holds 15,000 equity shares of face value of ₹ 1 each in the Company.

Mr. Vinod Kumar Aggarwal for himself and through his relatives, to the extent of their shareholding, if any, in the Company, may be deemed to be concerned or interested, financially or otherwise, in the resolution as set out under business item no. 4 and 5 of the Notice. He is not related to any Director or Key Managerial Personnel of the Company. Save and except the above, none of the other Directors or Key Managerial Personnel of the Company or their relatives is/are concerned or interested, financially or otherwise, in the said resolutions.

The Notice read with Explanatory Statement should be considered as written Memorandum setting out the terms of appointment and remuneration of Mr. Vinod Kumar Aggarwal as Executive Director as required under Section 190 of the Companies Act, 2013.

In the opinion of the Board of Directors, it will be in the best interest of the Company to appoint Mr. Vinod Kumar Aggarwal as Executive Vice Chairman (in the capacity of Executive Director) of the Company on remuneration stated above. The Board accordingly recommends the resolutions as set out under business item no. 4 and 5 in the Notice of this Annual General Meeting for approval of the Members as ordinary resolutions.

Item No. 6:
Approval of Related Party Transactions between VE Commercial Vehicles Limited and Volvo Group India Private Limited

The shareholders are informed that pursuant to Regulation

23 of the SEBI (LODR) Regulations, 2015, as amended, where the consolidated annual turnover of the listed entity is between ₹ 20,000 Crore and ₹ 40,000 Crore, a related party transaction is considered 'material' if the transaction(s) to be entered into individually or taken together with previous transactions during a financial year exceeds ₹ 2,000 Crore + 5% of the annual consolidated turnover of the listed Company above ₹ 20,000 Crore. Accordingly, based on the Financial Statements of the Company for the Financial Year ended March 31, 2026, the materiality threshold for related party transactions for the Company is ₹ 2,170 Crores and any transaction involving said value in a financial year, whether entered into by the Company or a subsidiary of the Company, requires approval of the shareholders of the Company.

Pursuant to Regulation 2(1)(zc) of the SEBI (LODR) Regulations, 2015, the definition of related party transaction includes a transaction involving a transfer of resources, services or obligations between a listed entity or any of its subsidiaries on one hand and a related party of the listed entity or any of its subsidiaries on the other hand, regardless of whether a price is charged or not.

The related party transactions for which this proposal is placed before the shareholders of Eicher Motors Limited ("the Company") for approval are between VE Commercial Vehicles Limited, an unlisted material subsidiary of Eicher Motors Limited on the one hand and Volvo Group India Private Limited, a related party of VECV on the other hand. Eicher Motors Limited is not a party to these transactions. However, owing to the definition of regulation 2(1)(zc) read with Regulation 23(4) of the SEBI (LODR) Regulations, 2015, the related party transactions between VECV and VGIPL require approval of the shareholders of the Company.

VE Commercial Vehicles Limited ("VECV") is engaged in the business of manufacture and sale of 'Eicher' branded trucks and buses, Volvo branded buses, spare parts as well as distribution of 'Volvo' branded trucks and provision of aftermarket services and distribution of spare parts for 'Volvo' branded trucks. VECV is the exclusive distributor of Volvo Trucks in India. VECV purchase Volvo Trucks from Volvo Group India Private Limited ("VGIPL"), a Volvo group Company which is a related party of VECV.

Considering VECV and VGIPL are related parties and the value of transactions between VECV and VGIPL during the financial year 2026-27, in aggregate, is expected to be up to ₹ 4000 Crores, excluding taxes, which is in excess of the materiality threshold of ₹ 2,170 crores, said transaction requires approval the shareholders of Eicher Motors Limited at the ensuing 44th Annual General Meeting as per the provisions governing the related party transactions under SEBI (LODR) Regulations, 2015. It is informed that these transactions are continuing transactions from previous years and the Audit Committee, the Board and the shareholders have approved said transactions in the previous years.

It is submitted that the aforesaid transactions are in the ordinary course of business and at arm's length basis and necessary approvals as required in compliance of the provisions under the Companies Act, 2013 and SEBI Listing Regulations have been obtained from the Audit Committee and the Board on May 21, 2026 and May 22, 2026 respectively.

The Audit Committee at its meeting held on May 21, 2026, had reviewed the certificate signed by the Managing Director and Chief Financial Officer of the Company confirming that the terms of the Related Party Transactions are in the interest of the Company and VECV.

Pursuant to SEBI Circular SEBI/HO/CFD/CFD-PoD-2/P/CIR/2025/93, dated June 26, 2025, prescribing Industry Standards on "Minimum information to be provided to the Audit Committee and Shareholders for approval of Related Party Transactions", the details of transactions are as follows:

S No.	Particulars	Information provided by the management
Part A: Minimum information of the proposed RPT		
A1 Basic details of the related party		
1.	Name of the related party	Volvo Group India Private Limited ("VG IPL")
2.	Country of incorporation of the related party	India
3.	Nature of business of the related party	Manufacturing and supply of Volvo Branded trucks and spare parts of Trucks and Buses.
A2 Relationship and ownership of the related party		
1.	Relationship between the listed entity/subsidiary (in case of transaction involving the subsidiary) and the related party – including nature of its concern (financial or otherwise) and the following:	VECV is a joint venture company between Aktiebolaget Volvo (PUBL), Sweden and the Company. VECV is an unlisted material subsidiary of the Company and the Company holds 54.40% of equity share capital of VECV and the remaining 45.60% of the equity share capital of VECV is held by Aktiebolaget Volvo (PUBL), Sweden and Volvo Truck Corporation, Sweden. Accordingly, VECV is a related party of the Company in terms of Regulation 2(1)(zb) of the SEBI (LODR) Regulations, 2015 and section 2(76) of the Companies Act, 2013. VG IPL is an unlisted private limited company and is part of Volvo Group of Companies. Ms. Sofia Helena Frandberg holds common directorship in VECV and VG IPL. VECV and VG IPL are related parties pursuant to Regulation 2(1)(zb) of the SEBI (LODR) Regulations, 2015.
A	Shareholding of the listed entity/ subsidiary (in case of transaction involving the subsidiary), whether direct or indirect, in the related party	Eicher Motors Limited and VECV do not hold any shares in VG IPL.
B	Where the related party is a partnership firm or a sole proprietorship concern or a body corporate without share capital, then capital contribution, if any, made by the listed entity/ subsidiary (in case of transaction involving the subsidiary)	Not Applicable since the related party is a Private Limited Company
C	Shareholding of the related party, whether direct or indirect, in the listed entity/ subsidiary (in case of transaction involving the subsidiary)	Nil
A3 Details of previous transactions with the related party		
1.	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party during the last financial year	There were no transactions between Eicher Motors Limited and VG IPL during FY 2025-26. Details of transactions undertaken between VECV and VG IPL during the FY 2025-26 are as follows:
S No.	Nature of Transaction	Amount (₹ in Crores)
1.	Purchase of goods/ services	2,252.83
2.	Purchase of demo trucks and tech tools	1.70
3.	Sale of finished goods/service	88.96
4.	Incentives on part sales, expenses recovered	2.86
5.	Reimbursement of expenses	84.32
Total		2,430.67

S No.	Particulars	Information provided by the management																		
2.	Total amount of all the transactions undertaken by the listed entity or subsidiary with the related party in the current financial year up to the quarter immediately preceding the quarter in which the approval is sought	No transactions were undertaken between Eicher Motors Limited and VGIPL since April 1, 2026 till June 30, 2026. Details of transactions between VECV and VGIPL since April 1, 2026 till June 30, 2026 are as follows: <table> <tr> <th>S No.</th><th>Nature of Transaction</th><th>Total (In ₹ Crores)</th></tr> <tr> <td>1</td><td>Purchase of goods / services</td><td>677.61</td></tr> <tr> <td>2</td><td>Sale of finished goods/ services</td><td>22.68</td></tr> <tr> <td>3</td><td>Expenses recovered</td><td>32.82</td></tr> <tr> <td>4</td><td>Expenses reimbursed</td><td>0.50</td></tr> <tr> <td colspan="2">Total</td><td>733.61</td></tr> </table>	S No.	Nature of Transaction	Total (In ₹ Crores)	1	Purchase of goods / services	677.61	2	Sale of finished goods/ services	22.68	3	Expenses recovered	32.82	4	Expenses reimbursed	0.50	Total		733.61
S No.	Nature of Transaction	Total (In ₹ Crores)																		
1	Purchase of goods / services	677.61																		
2	Sale of finished goods/ services	22.68																		
3	Expenses recovered	32.82																		
4	Expenses reimbursed	0.50																		
Total		733.61																		
3.	Any default, if any, made by a related party concerning any obligation undertaken by it under a transaction or arrangement entered into with the listed entity or its subsidiary during the last financial year	None																		
A4 Amount of the proposed transaction(s)																				
1.	Amount of the proposed transactions being placed for approval in the meeting of the Audit Committee/ Shareholders	The expected value of transactions during the financial year 2026-27 between VECV and VGIPL are as follows: <table> <tr> <th>S No.</th><th>Nature of Transaction</th><th>Total (In ₹ Crores)</th></tr> <tr> <td>1.</td><td>Purchase of goods / services</td><td>3,431.4</td></tr> <tr> <td>2.</td><td>Sale of finished goods / services</td><td>264.5</td></tr> <tr> <td>3.</td><td>Incentives on part sales, expenses recovered</td><td>70.7</td></tr> <tr> <td>4.</td><td>Reimbursement of expenses and ancillary transactions</td><td>26.0</td></tr> <tr> <td colspan="2">Total</td><td>3,792.6</td></tr> </table> Approval of the shareholders is sought for transactions of upto ₹ 4000 Crore between VECV and VGIPL during FY 2026-27.	S No.	Nature of Transaction	Total (In ₹ Crores)	1.	Purchase of goods / services	3,431.4	2.	Sale of finished goods / services	264.5	3.	Incentives on part sales, expenses recovered	70.7	4.	Reimbursement of expenses and ancillary transactions	26.0	Total		3,792.6
S No.	Nature of Transaction	Total (In ₹ Crores)																		
1.	Purchase of goods / services	3,431.4																		
2.	Sale of finished goods / services	264.5																		
3.	Incentives on part sales, expenses recovered	70.7																		
4.	Reimbursement of expenses and ancillary transactions	26.0																		
Total		3,792.6																		
2.	Whether the proposed transactions taken together with the transactions undertaken with the related party during the current financial year would render the proposed transaction a material RPT?	Yes																		
3.	Value of the proposed transactions as a percentage of the listed entity's annual consolidated turnover for the immediately preceding financial year	17.09%																		
4.	Value of the proposed transactions as a percentage of subsidiary's annual standalone turnover for the immediately preceding financial year (in case of a transaction involving the subsidiary and where the listed entity is not a party to the transaction)	14.81%																		
5.	Value of the proposed transactions as a percentage of the related party's annual consolidated turnover (if consolidated turnover is not available, calculation to be made on standalone turnover of related party) for the immediately preceding financial year, if available	83.71%																		

S No.	Particulars	Information provided by the management																								
6.	Financial performance of the related party for the immediately preceding financial year:	Financial performance of VECV: <table> <tr> <th>S. No.</th><th>Nature of Transaction</th><th>Preceding Financial year 2025-2026 (₹ in Crore)</th></tr> <tr> <td>1.</td><td>Standalone Turnover</td><td>26,432.15</td></tr> <tr> <td>2.</td><td>Standalone Profit After Tax</td><td>1,455.19</td></tr> <tr> <td>3.</td><td>Standalone Net worth</td><td>6,830.01</td></tr> </table> Financial performance of VG IPL: <table> <tr> <th>S. No.</th><th>Nature of Transaction</th><th>Preceding Financial year 2025-2026 (₹ in Crore)</th></tr> <tr> <td>1.</td><td>Standalone Turnover</td><td>4,778</td></tr> <tr> <td>2.</td><td>Standalone Profit After Tax</td><td>279</td></tr> <tr> <td>3.</td><td>Standalone Net worth</td><td>1,446</td></tr> </table>	S. No.	Nature of Transaction	Preceding Financial year 2025-2026 (₹ in Crore)	1.	Standalone Turnover	26,432.15	2.	Standalone Profit After Tax	1,455.19	3.	Standalone Net worth	6,830.01	S. No.	Nature of Transaction	Preceding Financial year 2025-2026 (₹ in Crore)	1.	Standalone Turnover	4,778	2.	Standalone Profit After Tax	279	3.	Standalone Net worth	1,446
S. No.	Nature of Transaction	Preceding Financial year 2025-2026 (₹ in Crore)																								
1.	Standalone Turnover	26,432.15																								
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S. No.	Nature of Transaction	Preceding Financial year 2025-2026 (₹ in Crore)																								
1.	Standalone Turnover	4,778																								
2.	Standalone Profit After Tax	279																								
3.	Standalone Net worth	1,446																								
A5 Basic details of the proposed transaction																										
1.	Specific type of the proposed transaction (e.g. sale of goods/services, purchase of goods/services, giving loan, borrowing etc.)	As per section A5(2) below																								
2.	Details of each type of the proposed transaction	VECV has undertaken and continues to undertake various related party transactions ("RPTs") with VG IPL. The RPTs involve: (i) Purchase of goods/services (ii) Sale of finished goods/services (iii) Incentives on part sales, expenses recovered (iv) Reimbursement of expenses and ancillary transactions The RPTs are at arm's length and in ordinary course of business																								
3.	Tenure of the proposed transaction (tenure in number of years or months to be specified)	Financial Year 2026-27																								
4.	Whether omnibus approval is being sought?	Yes																								
5.	Value of the proposed transaction during a financial year. If the proposed transaction will be executed over more than one financial year, provide estimated break-up financial year-wise	Not exceeding ₹ 4,000 Crores, excluding taxes, during the financial year 2026-27. VECV is the exclusive distributor of Volvo Trucks in India which are procured from VG IPL. Since VECV is entering into many growth areas including Road construction, mineral transportation and on-road logistics amongst others, there is tremendous scope for sale of 'Volvo' branded trucks in India. VECV is already testing higher capacity trucks in mining and construction. Testing of high productivity transport solutions like road trains and truck trailers are going on in Express cargo and road constructions. Mineral transport is another virgin area that VECV plans to penetrate. Alternate fuel powered trucks, LNG and Electric, are also extensively tested in India and VECV is exploring new business models to increase the population of these trucks in India With the above background, VECV has drawn strong plans to achieve growth in Volvo Trucks business and based on the plans, approval for transactions of up to ₹ 4,000 Crores, excluding taxes, is sought for the financial year 2026-27. Approval for transactions of up to ₹ 4,000 Crores will ensure that the business is carried out smoothly with focus on expansion. The approval sought is for one year and the Company will come back for approval of subsequent years transactions. Last year, Audit Committee, Board and the shareholders' approval was obtained by the Company for these transactions between VECV and VG IPL at the 43rd Annual General Meeting of the Company held on August 21, 2025 for up to ₹ 4,000 Crores, against which actual transaction value has been ₹ 2,430.67 Crores.																								

S No.	Particulars	Information provided by the management
6.	Justification as to why the RPTs proposed to be entered into are in the interest of the listed entity	Purchase of Goods/services: The Volvo Group's major business focuses on providing solutions for sustainable transport and infrastructure, encompassing trucks, buses, construction equipment, and power solutions for marine and industrial applications. Volvo Group has a broad portfolio of brands, including Volvo Trucks, Renault Trucks, Mack, Volvo Penta, Prevost, Nova Bus and joint ventures in Milence Dongfeng trucks, Eicher, cellcentric and European Charging Network under its umbrella. Volvo trucks are the first choice for customers with stringent performance requirements, who desire productivity, safety, quality and reliability in their operations. VECV is engaged in the business of manufacture and sale of 'Eicher' branded trucks and buses, Volvo branded Buses, spare parts as well as distribution of 'Volvo' branded trucks and provision of aftermarket services and distribution of spare parts for 'Volvo' branded trucks. VECV is the exclusive distributor of Volvo Trucks in India. Volvo Trucks India (VTI) is part and parcel and an important division of VECV and represents 12.3% of VECV's total sales for the financial year 2025-26. VECV is fully dependent on VGIPL for the procurement of 'Volvo' branded trucks and Volvo branded spare parts for Volvo trucks and buses. This transaction is very critical and crucial for running this business. VTI annual sales revenues for FY 2025-26 was ₹ 3,251.3 Crore (₹ 3,235 Crores for FY 2024-25) including after sales and service revenue of around ₹ 1,136.6 Crore (₹ 1,040.7 Crores for FY 2024-25), which is consistently profitable and adding value to shareholders on a year-on-year basis. VTI caters to the niche segments like mining, heavy construction, and long haul. It caters to over 37% of all the coal overburden removal in India. It is also instrumental in evacuating minerals like coal, iron ore, limestone etc., all of which are necessary for power generation and infrastructure development in India. In premium truck segment with 400+ engine Horse Power, among European and Chinese truck manufacturers, VTI achieved 82.4% market share during 2025-26 (last year 78.4%) and maintained #1 position in terms of brand image and customer satisfaction. VTI has a comprehensive nation-wide network of service and parts centres in India that have the best of infrastructure, tools and equipment, systems and processes, highly trained and competent manpower that offer 24x7 support to its customers. Uptime centres are continuously monitoring the trucks through the data collected by the telematics system. VTI continues to focus on driving digitalisation in services and offer smart transport solutions. Volvo Group plans to broaden their offering by producing higher capacity trucks for mining. High productivity transport solutions like road trains for goods and mineral transport are introduced through VECV. Another forte of the Volvo Group, alternate energy is well established in Europe with the supply of LNG and Electric trucks. VECV has introduced these solutions in India and is working on various means to expand this product line. This is a highly profitable business for VECV with substantial growth potential. Sale of finished goods / services VECV sells engines, spares parts and buses to VGIPL which are profitable transactions for VECV. Incentives on part sales, expenses recovered VGIPL supports VECV through various customer schemes to enhance Volvo trucks and spare parts sales to end customers and also for brand visibility.

S No.	Particulars	Information provided by the management
		Reimbursement of expenses and ancillary transactions VECV reimburses expenses to VGIPL incurred towards common facilities like security, electricity, diesel, canteen and stock yard as actual. In light of above and to meet the business requirements of VECV, it is necessary to procure Volvo Trucks as well as other related parts and services from VGIPL and enter into related transactions for the value not exceeding ₹ 4,000 Crores, excluding taxes, during the year 2026-27.
7.	Details of the promoter(s)/ director(s) / key managerial personnel of the listed entity who have interest in the transaction, whether directly or indirectly	None of the Directors or KMP(s) of the Company is a Director or KMP of VGIPL. None of the Directors or KMP(s) of the Company have any personal interest in the transaction and none of them have any shareholding in VGIPL. Mr. Siddhartha Lal, Mr. Vinod Kumar Aggarwal and Mr. Inder Mohan Singh are common directors on the Board of Eicher Motors Limited and VECV.
	a. Name of the Director / KMP	
	b. Shareholding of the director / KMP, whether direct or indirect, in the related party	
8.	A copy of the valuation or other external party report, if any, shall be placed before the Audit Committee	There is no external party report obtained by the Company. However, the pricing mechanism followed for RPTs is based on arm's length principle. Also these RPTs are in the ordinary course of business
Part B: Additional Information		
B1 Disclosure only in case of transactions relating to sale, purchase or supply of goods or services or any other similar business transaction and trade advances		
1.	Bidding or other process, if any, applied for choosing a party for sale, purchase or supply of goods or services	There are no other suppliers for the goods and therefore no bidding process was required to be followed.
2.	Basis of determination of price	Purchase of Goods/Services The global distributor price for these trucks and related products/ services (hereinafter "Goods") is fixed by Volvo from time to time depending upon various parameters such as inflation, new features added etc. and Indian price is accordingly determined. VECV purchases the Goods from VGIPL at the last fixed price. VECV further adds its profit margins and sells Goods to its customers. VECV independently decides the price of the Goods for sale to its customers. Sale of finished goods/service The price of finished goods and service is fixed by VECV depending upon the cost of raw material, manufacturing expenses, and increase in cost due to inflation. Incentives on part sales, expenses recovered The schemes are rolled out based on market conditions. VGIPL supports at mutually agreed percentage and reimburses based on claims by VECV. Reimbursement of expenses and ancillary transactions The expenses are reimbursed as agreed between VECV and VGIPL from time to time as actuals.
3.	In case of Trade advance (of upto 365 days or such period for which such advances are extended as per normal trade practice), if any, proposed to be extended to the related party in relation to the transaction, specify the following:	No Trade Advances
	a. Amount of Trade advance	
	b. Tenure	
	c. Whether same is self-liquidating?	

Approval of the Members of the Company is, therefore, being sought in terms of Regulation 23(4) of the SEBI Listing Regulations by way of an Ordinary Resolution to the aforesaid material RPTs between VECV and VGIPL for a value, not exceeding in aggregate ₹ 4000 Crores, excluding taxes, during the financial year 2026-27.

Validity of the approval of the members of the Company for said RPTs shall be upto the next Annual General Meeting of the Company as provided under SEBI (LODR) Regulations, 2015, as may be amended from time to time.

VECV was incorporated as a joint venture between AB Volvo, Sweden and the Company and one of the objectives of incorporation of VECV was to meet the business requirements of both the JV partners i.e. the Company as well as AB Volvo, Sweden and achieve overall efficiencies with respect to distribution of 'Volvo' branded trucks and provision of aftermarket services and distribution of spare parts for 'Volvo' branded trucks. VECV has been entering into similar transactions with VGIPL since May 26, 2008 and all the transactions are duly disclosed in the financial statements of VECV in accordance with applicable accounting standards. Further, the RPTs between VECV and VGIPL are at arm's length basis and in the ordinary course of business. Further, the RPTs' are crucial and critical for continuity of the business of VECV and are in the interest of the shareholders of the Company.

Based on the aforesaid consideration, the Board recommends the resolution as set out under business item no. 6 in the notice of this meeting for approval of the members by means of an Ordinary Resolution. None of the Directors or Key Managerial Personnel of the Company or their relatives is/are concerned or interested, financially or otherwise, in the resolution/related party transaction. Further, the promoters of the Company are not related to VGIPL in accordance with Section 2(76) of the Companies Act, 2013 read with regulation 2(1)(zb) of SEBI Listing Regulations.

The Members may please note that in terms of provisions of the SEBI (LODR) Regulations, 2015, the related parties as defined thereunder (whether such related party(ies) is a party

to the aforesaid transactions or not) shall not vote to approve the aforesaid related party transaction.

Item No. 7:

Pursuant to Section 148 of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014, remuneration payable to the Cost Auditor is required to be ratified by the members of the Company. Board of Directors of the Company at its meeting held on July 31, 2025 approved appointment of M/s. Jyothi Satish & Co., Cost Accountants (Firm registration No. 101197), to conduct audit of relevant cost records of the Company for the financial year 2025-26. Based on the recommendations of the Audit Committee, the Board of Directors has decided to recommend to the shareholders for approval, payment of remuneration of ₹ 5,00,000/- (Rupees Five Lakhs only), plus taxes as applicable and reimbursement of out of pocket expenses to M/s. Jyothi Satish & Co., Cost Accountants for audit of cost records of the Company for the financial year 2025-26. The Board recommends the Resolution as set out under business item no. 7 in the notice of this meeting for the approval of the Members as an Ordinary Resolution.

None of the Directors or Key Managerial Personnel of the Company or their relatives is/are concerned or interested, financially or otherwise, in the proposed resolution.

By order of the Board of Eicher Motors Limited

Atul Sharma

Company Secretary
Membership No. ACS 22763

Place: Gurugram, Haryana
Date: May 22, 2026

CIN: L34102DL1982PLC129877
Regd. Off: Office No. 1111, 11th Floor,
Ashoka Estate, Plot No. 24,
Barakhamba Road, New Delhi-110001
Phone: +91 11 41095173
Website: www.eichermotors.com
E-mail: investors@eichermotors.com

(Refer Note 9 of the Notice of 44th AGM)

COMMUNICATION ON TAX DEDUCTION AT SOURCE (TDS) ON DIVIDEND

In accordance with the provisions of the Income-tax Act, 2025 ("the Act") (Erstwhile the Income-tax Act, 1961 ("the Old Act"), dividend declared by the Company is taxable in the hands of the shareholders and the Company is required to deduct tax at source ("TDS") on dividend at the applicable rates.

Please take note of the below TDS provisions and information/document requirements for each shareholder:

A. RESIDENT SHAREHOLDERS:

- A.1 No tax shall be deducted on payment of dividend to the resident individual shareholders, if the total dividend for a financial year does not exceed ₹ 10,000 (Rupees Ten Thousand), subject to availability of PAN of shareholder.
- A.2 Tax shall be deducted from Dividend paid to resident shareholders (other than category prescribed under A.1 above) as per the details provided below:

Particulars	Applicable Rate of Tax	Declaration/ documents required
Where valid PAN is updated with the Depository Participant (in case shares are held in dematerialised form) or with Company's Registrar and Transfer Agent ("RTA") i.e. MUFG Intime India Private Limited (Formerly known as Link Intime India Private Limited) (in case shares are held in physical form) and no exemption is sought by the resident shareholder	10%	Not applicable
No PAN/ Invalid PAN/ Inoperative PAN*	20%	Not applicable Note: In case of a shareholder being resident individual eligible for obtaining Aadhaar Number have not linked the Aadhar Number allotted with its PAN (as on the date of payment of such dividend), such PAN would be treated as inoperative for the provisions of deduction of TDS.
Where lower/ nil tax deduction certificate is issued by Income Tax Department under section 395 of the Act (Erstwhile section 197 of the Old Act)	Rate specified in Lower tax withholding certificate obtained from Income Tax Department	- Copy of PAN card - Copy of lower tax withholding certificate obtained from Income Tax Department Note: The certificate should be valid for the tax year 2026-27 and should cover the dividend income from the Company.

* As per section 262 of the Act (Erstwhile section 139AA of the Old Act), every person who has been allotted a PAN and who is eligible to obtain Aadhaar, shall be required to link the PAN with Aadhaar, except person exempted as per Notification No. 37/2017. In case of failure to comply to this, the PAN allotted shall be deemed to be inoperative and tax shall be deducted at higher rates as prescribed under the Act.

A.3 No tax shall be deducted on Dividend to resident shareholders if the shareholders submit documents mentioned in the below table with the RTA:

Particulars	Declaration/ documents required
Individual furnishing Form 121 (Erstwhile Form 15G/15H)	- Copy of PAN card - Form 121 either filed electronically or in paper form. Format of Form 121 are given in the link below
Submitting Certificate under Section 395 of the Act (Erstwhile section 197 of the Old Act)	- Copy of PAN card - NIL withholding tax certificate obtained from tax authority Note: The certificate should be valid for the tax year 2026-27 and should cover the dividend income from the Company.
Shareholders [e.g. LIC, GIC,] for whom Section 393(4) [Table sr. no 10] of the Act (Erstwhile section 194 of the Old Act) is not applicable	- Copy of PAN card - Self-declaration (refer format SD1 given in the link below) along with adequate documentary evidence (e.g., registration certificate) to the effect that no tax withholding is required pursuant to the provisions of Section 393(4) [Table sr. no 10] of the Act.
Category I and II Alternative Investment Fund (AIF)	- Copy of PAN card - Self-declaration (refer format SD1 given in the link below) that the AIF is registered with SEBI as per SEBI Regulations along with copy of registration certificate along with the confirmation that their income is exempted from tax in terms of notification no. 51/2015 issued by CBDT
Persons covered under Section 393(5) of the Act (Erstwhile section 196 of the Old Act) (e.g. Mutual Funds specified under Section 11(3) read with Schedule VII [Table: S. No. 20 or 21] of the Act, RBI, Govt.)	- Copy of PAN card - Self-declaration (refer format SD1 given in the link below) along with documentary evidence (e.g., registration certificate) that the person is covered under said Section 393(5) of the Act (Erstwhile section 196 of the Old Act)
Other shareholders exempt as per Section 393(4) [Table sr. no. 10] of the Act (Erstwhile section 197A of the Old Act) including those mentioned in Circular No. 18/2017 issued by CBDT viz. New Pension System Trust governed by Section 393(9) of the Act (Erstwhile section 10(44) of the Old Act), Recognized Provident Fund, Approved Superannuation Fund or Approved Gratuity Fund	- Copy of PAN card - Self-declaration (refer format SD1 given in the link below) along with documentary evidence to the effect that no tax withholding is required - Copy of the lower TDS certificate obtained from Income Tax Department (except those covered by Circular 18/2017)

B. NON-RESIDENT SHAREHOLDERS:

As per Section 159 of the Act (Erstwhile section 90 of the Old Act), the non-resident shareholder has the option to be governed by the provisions of the Double Taxation Avoidance Agreement ("Tax Treaty") between India and the country of tax residence of the shareholder, if they are more beneficial to them. Please refer to the below table for the details of documents to avail Tax Treaty benefits:

Particulars	Applicable Rate	Documents required (if any)
Non-resident Shareholders (including Foreign Institutional Investors (FIIs) / Foreign Portfolio Investors (FPIs)	20% plus applicable surcharge and cess OR Tax Treaty Rate (Whichever is lower)	If the shareholder wants to avail the tax rates as per the Tax Treaty, following documents would be required: - Self-attested copy of the Permanent Account Number (PAN) allotted by the Indian Income Tax authorities - Self-attested copy of Tax Residency Certificate (TRC) issued by the competent authority of the country of shareholder's residency, evidencing and certifying the tax residency status of the shareholder in the country of residency during the tax year 2026-27 (covering the period from April 1, 2026 to March 31, 2027) - Electronically generated Form 41 (Erstwhile known as Form 10F) from the link https://eportal.incometax.gov.in - In case of FIIs and FPIs, self-attested copy of SEBI registration certificate

Particulars	Applicable Rate	Documents required (if any)
		- Self-declaration in the (format SD2 given in the link below), certifying that – - You will continue to remain a tax resident of the country of your residency during the Tax Year 2026-27; - You are eligible to claim the beneficial Tax Treaty rate for the purposes of tax withholding on dividend declared by the Company; - You have no reason to believe that your claim for the benefits of the Tax Treaty is impaired in any manner; - You are the beneficial owner of your shareholding in the Company and dividend receivable from the Company; - You do not have a taxable presence/ permanent establishment/ fixed base/ Business Connection/ Place of Effective Management, in India in accordance with the applicable Tax Treaty or dividend income is not attributable/ effectively connected to any permanent establishment or fixed base in India (Non-resident having PE in India would need to comply with provisions of section 397 of the Act (Erstwhile section 206AA of the Old Act); - Non-resident complies with any other condition prescribed in the relevant Tax Treaty and provisions under the Multilateral Instrument ('MLI'). - Tax Identification Number and Complete address in the country of residence
Submitting Certificate under Section 395 of the Act (Erstwhile section 197 of the Old Act)	Rate specified in Lower / Nil withholding tax certificate	Lower/NIL withholding tax certificate obtained from tax authority Note: The certificate should be valid for the financial year 2026-27 and should cover the dividend income from the Company.
Alternative Investment Fund – Category III located in International Financial Services Centre	10% (plus applicable surcharge and cess)	- Copy of PAN card - Self-declaration (refer format SD3 given in the link below) along with adequate documentary evidence (e.g. registration certificate) substantiating the nature of the entity.
Non-Resident Shareholders who are tax residents of Notified Jurisdictional Area as defined under section 176 of the Act (Erstwhile section 94A(1) of the Old Act)	30%	Not applicable
Sovereign Wealth funds and Pension funds notified by Central Government under sections 11(1) read with Schedule V [Table: S. No. 7] of the Act (Erstwhile section 10(23FE) of the Old Act)	NIL	- Copy of PAN card - Copy of the notification issued by CBDT substantiating the applicability under sections 11(1) read with Schedule V [Table: S. No. 7] of the Act (Erstwhile section 10(23FE) of the Old Act) issued by the Government of India. - Self-Declaration (refer format SD4 & SD5 given in the link below) that the conditions specified under sections 11(1) read with Schedule V [Table: S. No. 7] of the Act (Erstwhile section 10(23FE) of the Old Act) have been complied with
Foreign Portfolio Investors (FPIs) – Category I	10% (plus applicable surcharge and cess) in case of a valid PAN	- Copy of PAN card - Self-declaration (refer format SD6 given in the link below) along with adequate documentary evidence (e.g. registration certificate) substantiating the nature of the entity.
Subsidiary of Abu Dhabi Investment Authority (ADIA) as prescribed under sections 11(1) read with Schedule V [Table: S. No. 7] of the Act (Erstwhile section 10(23FE) of the Old Act)	NIL	- Copy of PAN card - Self-Declaration (refer format SD7 given in the link below) substantiating the fulfillment of conditions prescribed under sections 11(1) read with Schedule V [Table: S. No. 7] of the Act (Erstwhile section 10(23FE) of the Old Act)

Application of beneficial Tax Treaty Rate shall depend upon the completeness and satisfactory review by the Company / RTA, of the documents submitted by Non-Resident shareholders and meeting requirement of the IT Act read with applicable Tax Treaty. It must be ensured that self-declaration should be addressed to the Company and should be in the same format as attached. In the absence of the same, the Company will not be obligated to apply the beneficial Tax Treaty rate at the time of tax deduction on dividends.

Section 397 of the Act (Erstwhile section 206AA of the old Act) applicable to all shareholders (resident and non-resident)

Section 397 of the Act provides that where TDS is required to be deducted, on any sum or income or amount paid or payable or credited to any person, then such person shall furnish his PAN, failing to do so the tax shall be deducted at the higher of the below rates:-

- at the rate specified in the relevant provision of this Act; or
- at the rate or rates in force; or
- at the rate of 5% where tax is required to be deducted under section 393(1) [Table: Sl. No. 8(ii) or 8(v)]; or 20% in any other case

Further, sub section (2) of section 397, PAN of the shareholder is invalid, it will be assumed that PAN is not furnished and tax shall be deducted at higher rate.

The Income Tax Department has also released a Compliance Check Functionality to determine whether the PAN in case of individual is operative/ inoperative and the Company would be relying on the report generated from the said facility for compliance with section 262 read with section 397 of the Act.

For all shareholders (Resident and Non-Resident)

Shareholders holding shares under multiple accounts under different residential status/ shareholder category and single PAN, may note that, higher of the tax rate as applicable to different residential status/ category, will be considered on their entire shareholding which is held under different accounts.

The aforementioned forms (duly completed, signed and scanned) along with PAN (unless already registered) shall be submitted on our RTA, MUFG Intime India Private Limited (Formerly Known as Link Intime India Private Limited) website at <https://web.in.mpms.mufg.com/formsreg/submission-of-Form-121-41.html> or email to emltaxexemption@in.mpms.mufg.com on or before August 5, 2026, in order to enable the Company to determine and deduct appropriate TDS / withholding tax, as may be applicable.

After receipt of any of the declarations, if the Company basis its independent assessment, finds any information that is contrary to the declarations received by it, the Company reserves right to rely on the results of its independent assessment and make a deduction of taxes

at a higher rate as per applicable provisions of the IT Act.

It may be further noted that in case the tax on dividend is deducted at a higher rate in absence of receipt of the aforementioned details/ documents or for any other reason, there would still be an option available with the shareholder to file the return of income and claim an appropriate refund, if eligible. No claim shall lie against the Company for such tax deduction.

A declaration must be filed with the Company where the whole or any part of the dividend income is assessable, under the provisions of the IT Act, in the hands of a person other than the shareholder in accordance with Rule 203(2) of the Income Tax Rules, 2026 (Erstwhile Rule 37BA(2) of the Income Tax Rules, 1962). The declaration must consist of name, address, PAN, along with other documents mentioned above depending upon the tax residency status of such person to whom credit is to be given and proportion of credit to be given in respect of dividend income.

In the event of any income tax demand (including interest, penalty, etc.) arising from any misrepresentation, inaccuracy or omission of information provided/to be provided by the shareholder (s), such shareholder(s) will be responsible to indemnify the Company and also, provide the Company with all information/documents and co-operation in any appellate proceedings.

This Communication is not exhaustive and does not purport to be a complete analysis or listing of all potential tax consequences in the matter of dividend payment. Shareholders should consult their tax advisors for requisite action to be taken by them.

All communications/ queries in this respect should be addressed and sent to our RTA, MUFG Intime India Private Limited (Formerly Known as Link Intime India Private Limited) at its email address at **investor.helpdesk@in.mpms.mufg.com**.

To view / download 121 (Erstwhile known as 15G/ 15H) https://in.mpms.mufg.com/website/Gogreen/2026/Update/Eicher_Motors_Limited/Form-No-121.pdf

To view / download – Self Declaration SD1 for Resident Shareholders

https://in.mpms.mufg.com/website/Gogreen/2026/Update/Eicher_Motors_Limited/SD1_Declaration_for_Resident_Shareholders.pdf

To view / download - Self Declaration SD2 for Non-Resident Shareholders

https://in.mpms.mufg.com/website/Gogreen/2026/Update/Eicher_Motors_Limited/SD2_Declaration_for_Non_Resident_Shareholders.pdf

To view / download - Self Declaration SD3 for AIF Category III

https://in.mpms.mufg.com/website/Gogreen/2026/Update/Eicher_Motors_Limited/SD3_Declaration_for_AIF_Category_III.pdf

To view / download - Self Declaration SD4 for Sovereign Wealth Fund

https://in.mpms.mufg.com/website/Gogreen/2026/Update/Eicher_Motors_Limited/SD4_Declaration_for_Sovereign_Wealth_Fund.pdf

To view / download - Self Declaration SD5 for Pension Funds

https://in.mpms.mufg.com/website/Gogreen/2026/Update/Eicher_Motors_Limited/SD5_Declaration_for_Pension_Funds.pdf

To view / download - Self Declaration SD6 for Category – I FPI

https://in.mpms.mufg.com/website/Gogreen/2026/Update/Eicher_Motors_Limited/SD6_Declaration_for_Category_I_FPI.pdf

To view / download - Self Declaration SD7 for Abudhabi

https://in.mpms.mufg.com/website/Gogreen/2026/Update/Eicher_Motors_Limited/SD7_Declaration_for_Abudhabi.pdf

To view/download- Declaration under Rule 203

https://in.mpms.mufg.com/website/Gogreen/2026/Update/Eicher_Motors_Limited/Declaration_under_Rule_203.pdf